1. ARC Continuous Linkage

RMS has opened for applications to ARC Linkage Projects. Linkage is now a continuous scheme accepting proposals year-round, and the Grants Management Office (GMO) and Research Strategy and Partnerships Office (RSPO) will work with applicants on an as-needed basis. Researchers are reminded to build-in appropriate timeframes for strategic and compliance review.

If you are intending on submitting a Linkage proposal, we recommend you commence the application on RMS as soon as possible. This will enable the GMO and RSPO to track your progress and ensure that you have all the strategic, and eligibility and compliance support you need. RMS can be accessed directly at https://rms.arc.gov.au/.

Intending applicants are also advised to note the updated Instructions to Applicants for 2017, also summarised in section 5 of this Alert.

2. Templates for Completing the Application

The Grants Management Office has made available templates which comply with the ARC formatting requirements for PDF sections of the application. These also provide strategic points for consideration.

Download your set of Linkage templates as Word documents from the list below:

- Part C- Project Description
- Part D3- Evidence of Collaboration
- Part F1- Justification of Funding Requested from the ARC
- Part F2- Justification of Partner Organisation and Other Non-ARC Contributions
- Part G12- ROPE- Recent Significant Outputs and ARC Grants since 2007
- Part G13- ROPE- Ten Career Best Outputs
- Part H1- Research Support for all Participants
- Part H2- Statements on Progress of ARC-Funded Projects

All Linkage templates are also available to download from the Continuous Linkage Resource Page.
3. Eligibility Considerations for all CIs

- Eligibility for all projects and proposals under the Linkage Programme is now considered in terms of the life of an active project, rather than the years set out in the original Funding Agreement. See the Special Alert: ARC eligibility limits on Projects and Proposals for detailed advice, as well as how to check your active projects in RMS.

- Industrial Transformation Research Hubs commencing in 2015 or later, or Industrial Transformation Training Centres commencing in 2016 or later each count as one Linkage Project.

4. Changes to Selection Criteria

<table>
<thead>
<tr>
<th>UNTIL 22 DECEMBER 2016</th>
<th>POST 1 JANUARY 2017</th>
<th>CHANGES</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investigator(s) 20%</td>
<td>Investigator(s) 25%</td>
<td>Weighting increased to 25%</td>
</tr>
<tr>
<td>• Research Opportunity and Performance Evidence (ROPE) potential to engage in collaborative research with end-users; and time and capacity to undertake and manage the proposed research in collaboration with the Partner Organisation(s).</td>
<td>• Research Opportunity and Performance Evidence (ROPE) potential to engage in collaborative research with end-users time and capacity to undertake and manage the proposed research in collaboration with the Partner Organisation(s)</td>
<td>No change to questions asked on Investigators</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Proposed Project 50%</th>
<th>Project Quality and Innovation 25%</th>
<th>CHANGES</th>
</tr>
</thead>
<tbody>
<tr>
<td>Significance and Innovation</td>
<td>Significance and Innovation</td>
<td>This section, along with Research Environment, was previously worth 50% with separate elements making up the 50%. Now it is only worth 25% in total and Research Environment has been moved to feasibility.</td>
</tr>
<tr>
<td>• Will new methods or technologies be developed that address a specific market opportunity?</td>
<td>• Will new methods or technologies be developed that address a specific market opportunity?</td>
<td>On Significance &amp; Innovation Benefit to Australia has moved to Benefit criterion post 2017. The rest remain the same.</td>
</tr>
<tr>
<td>• How will the anticipated outcomes advance the knowledge base and/or provide an industry advantage?</td>
<td>• How will the anticipated outcomes advance the knowledge base and/or provide an end-user and/or industry advantage?</td>
<td>On Approach &amp; Training Value for money has moved to Benefit criterion but also implied in new question around budget justification and adequacy in new criterion on Feasibility. The rest remains the same.</td>
</tr>
<tr>
<td>• Does the Project plan provide a business model for implementation?</td>
<td>• Does the Project plan provide a business model for implementation?</td>
<td></td>
</tr>
<tr>
<td>• Will the proposed research maximise economic, commercial, environmental and/or social benefit to Australia?</td>
<td>• Does the Project address the Science and Research Priorities?</td>
<td></td>
</tr>
<tr>
<td>• Does the Project address the Science and Research Priorities?</td>
<td>• Are the Project aims and concepts novel and innovative?</td>
<td></td>
</tr>
<tr>
<td>• Are the Project aims and concepts novel and innovative?</td>
<td>• Does the research address an important problem for the partners?</td>
<td></td>
</tr>
<tr>
<td>• Does the research address an important problem for the partners?</td>
<td>• How will the Project benefit Partner Organisation(s) and other relevant end-users?</td>
<td></td>
</tr>
<tr>
<td>• How will the Project benefit Partner Organisation(s) and other relevant end-users?</td>
<td>• Does the Project significantly enhance links with organisations outside the Australian publicly-funded research and higher education sectors?</td>
<td></td>
</tr>
<tr>
<td>• Does the Project significantly enhance links with organisations outside the Australian publicly-funded research and higher education sectors?</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

This section, along with Research Environment, was previously worth 50% with separate elements making up the 50%. Now it is only worth 25% in total and Research Environment has been moved to feasibility.

On Significance & Innovation Benefit to Australia has moved to Benefit criterion post 2017. The rest remain the same.

On Approach & Training Value for money has moved to Benefit criterion but also implied in new question around budget justification and adequacy in new criterion on Feasibility. The rest remains the same.
<table>
<thead>
<tr>
<th>Approach and Training</th>
<th>Approach and Training</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Are the conceptual framework, design, methods and analyses adequately developed, well integrated and appropriate to the aims of the Project?</td>
<td>• Are the conceptual framework, design, methods and analyses adequately developed, well integrated and appropriate to the aims of the Project?</td>
</tr>
<tr>
<td>• Where relevant, is the intellectual content and scale of the work proposed appropriate to a higher degree by research?</td>
<td>• Where relevant, is the intellectual content and scale of the work proposed appropriate to a higher degree by research?</td>
</tr>
<tr>
<td>• How appropriate is the proposed budget?</td>
<td>• How appropriate is the proposed budget?</td>
</tr>
<tr>
<td>• Does the Project represent value for money?</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Project Research Environment 10%</th>
</tr>
</thead>
<tbody>
<tr>
<td>(was previously part of above Proposed Project broad criterion).</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Feasibility 20%</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Is there an existing, or developing, supportive and high-quality Project Research Environment for this Project, both within the Administering Organisation and in the Partner Organisation(s)?</td>
</tr>
<tr>
<td>• Are the necessary facilities available to conduct the proposed research?</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Weighting increased to 20%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Research Environment questions are now in the new criterion on Feasibility and must discuss how the environment enables or facilitates the research.</td>
</tr>
<tr>
<td>The new Feasibility criterion has picked up parts of the old Commitment from Partner Organisations criterion.</td>
</tr>
<tr>
<td>Applicants must now discuss commitment from Partner Organisation(s) in the context how they facilitate the research project.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Commitment from Partner Organisation(s) 30%</th>
<th>Benefit 30%</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Is there evidence that each of the Partner Organisation(s) is genuinely committed to, and prepared to collaborate in, the research Project?</td>
<td>• Will the proposed research encourage and develop strategic research alliances between the higher education organisation(s) and other organisation(s)?</td>
</tr>
<tr>
<td>• Will the proposed research encourage and develop strategic research alliances between the higher education organisation(s) and other organisation(s)?</td>
<td>• Will the proposed research maximise economic, commercial, environmental and/or social benefit to Australia? Are there adequate strategies to encourage dissemination, commercialisation, if appropriate, and promotion of research outcomes?</td>
</tr>
<tr>
<td>• Is the budget justification for Cash and in-kind Contributions adequate?</td>
<td>• Is it demonstrated that, where relevant, the applicants have identified the freedom to operate in the Intellectual Property and</td>
</tr>
<tr>
<td>• Are there adequate strategies to encourage dissemination, commercialisation, if appropriate; and promotion of research outcomes?</td>
<td></td>
</tr>
</tbody>
</table>

The newly labelled Benefit criterion has elements from the old Collaboration criterion. |
Benefit to Australia has been moved from the old Significance and Innovation criterion. |
Value for money has moved from the old Approach and Training Criterion and should be argued as a benefit. (I.e. Not just how the research is value for money, but the value proposition for the collaborator and stakeholders.) |
The IP question is new- further
patent landscape to enable future benefits to end-users and/or industry?
• Does the Project represent value for money?

information and a suggested response will be provided to applicants upon commencement of the application in RMS.

5. Changes to Instructions to Applicants

**Part A- Administrative Summary**

**A1. Proposal Title**
– The ARC has highlighted that the proposal title should be an accurate reflection of the intended research.

**A2. Person Participant Summary**
– When adding a participant, it is important to use the email address associated with their RMS account. If an email address other than that associated with RMS is used, the participant will not receive an invitation to participate on the proposal.

**A4. Proposal Summary**
Your Proposal Summary must follow this format:

**Introductory statement:**
For example: This Project aims to address/investigate/review ...; by utilising/advancing/conceptualising ...

**Context:**
For example: This Project expects to generate new knowledge in the area of ... using the innovative approach, is interdisciplinary, utilising new techniques ...

**Outcome statement:**
For example: Expected outcomes of this Project include/enhanced capacity/build (these) institutional/disciplinary collaborations

**Benefit statement:**
For example: This should provide significant benefits, such as ...

**A5. Impact Statement**
– When outlining the intended path to impact of the research proposed, applicants are asked to address the objectives of the Linkage scheme as part of their response. Indicators from the Research Impact Pathway Table should be considered and included in the statement.

**Part B- Classifications and Other Statistical Information**

**NEW B4, B5, B6, B7- Interdisciplinary Research**
– Where applicable, indicate the nature of the interdisciplinary research involved in no more than 375 characters (approximately 50 words).
– If you select ‘Yes’ to the question ‘Does this Proposal involve interdisciplinary research?’, three additional questions will be enabled. Indicate whether the proposed research involves international collaboration and what country/ies are involved where applicable.

**Part C- Project Description**
The headings in this section have changed. Use the headings below and in this order:

PROJECT TITLE
AIMS AND BACKGROUND
NEW COMMUNICATION OF RESULTS

Outline plans for communicating the research results to other researchers and the broader community, including but not limited to scholarly and public communication and dissemination.

C3. Medical Research Statement

The ARC has provided further guidance for this section as follows:

- Be as clear as possible in your response as to the main aim of the Proposal. This may include well identified, big picture and long term intent beyond the scope of the Proposal.
- Address why areas of research which may appear to be medical are required, for example, to provide proof of concept, demonstrate a platform technology and are many years from medical application.
- Avoid simply quoting the policy in your response and provide sufficient detail for the ARC to properly understand the intent and limits of the research aims.
- Be consistent with the research summary and all parts of the Proposal.
- The ARC’s decision on eligibility may be made on the sole basis of the response provided here.

NEW C4. Please list the objectives of your proposed Project

- List each objective of your proposed Project separately, and provide a short response (approximately 70 words) explaining each objective.
- This information will be used for future post-award reporting purposes if this proposal is funded.

Part D- Partner Organisation Details

D4. Attach a letter of support for this Proposal including Partner Organisation certification

- Applicants may now choose to indicate in the letter of support as to whether a term sheet has been drawn up and agreed between the Administering Organisation and the Partner Organisation.

Part E- Project Cost

E1. What is the proposed budget for your project?

- Do not commence entering information in the budget table until all Participants and all organisations have been requested and have subsequently confirmed their participation on the proposed Project.
- Government-related entities generally do not pay GST on the funding transaction with the ARC, however, non-government-related entities which are liable to pay GST on the transaction with the ARC will receive base-funding plus GST.
- If your organisation is registered for GST and therefore is able to claim input tax credits for the GST component in the cost of goods and services purchased in the course of carrying out the Project, then the GST component of these costs should not be included in the Project costs.
- Cash and in-kind contributions from the Administering Organisation, Partner Organisation(s), Other Eligible Organisation(s) and/or Other Organisation(s) should also be entered in Part E, including the dollar value of the salary for CIs and PIs who are receiving a (non-ARC) salary. Salaries are to be shown only for the proportion of time estimated that will be spent on the Project.
Other cash or in-kind contributions from the Administering Organisation, Partner Organisation(s), Other Eligible Organisation(s) and/or Other Organisation(s) that are not CI or PI salaries may also be included and described in question F2 (Details of non-ARC contributions).

**Contributions from organisations participating in this Proposal**

Organisational in-kind contributions in the budget section of the Proposal must **not** include salary for any Commonwealth funded Fellowships, unless it is salary committed by an Eligible Organisation over and above the Commonwealth component. The inclusion of a Commonwealth Fellow salary as an organisational in-kind contribution may lead to a Proposal being ruled ineligible.

**Part F - Budget Justification**

F1. Justification of funding requested from the ARC

- The ARC has highlighted the need for a full justification on any domestic and international travel for CIs, PIs and research support personnel. Justification must still be provided where the travel is to foster and strengthen collaborations between participants in Australia and overseas.

F2. Details of Partner Organisation and other non-ARC contributions

- Applicants are instructed to provide details for each CI, including what the CI will contribute to the Project in relation to her/his time and any other contribution of her/his organisation.

**Part G - Personnel and ROPE**

If part G questions are not relevant to a participant, for example a PI with a non-academic background, the participant **should** include a short explanatory statement as to why the question is not applicable to their background and role.

G8. Further Details Regarding Partner Investigator Status - Do you hold a remunerated appointment at an Eligible Organisation? (PIs only)

- This question will be enabled for Partner Investigators who have indicated they hold an appointment at an Eligible Organisation of at least 0.2 FTE or an Emeritus Appointment at an Eligible Organisation.
- The questions at G8 do not need to be answered if the PI has indicated in G2 that they will be living predominantly overseas, OR they have indicated in G4 that they will be undertaking a Higher Degree by Research.

**Justification of PI Status - Please justify your participation on this Proposal as a PI with reference to sections A7.2 and A7.3 of the Funding Rules.**

Where ‘Yes’ is selected at G8, justification for participation on the project as a Partner Investigator is required. A researcher who holds a remunerated position of at least 0.2 FTE at an Eligible Organisation, or holds an Emeritus Appointment at an Eligible Organisation, would normally be expected to participate as a Chief Investigator. A maximum of 3750 characters (approximately 500 words) is allowed for the justification.

G10. What is your time commitment to this Project?

- Participants are asked to enter their time commitment to this Project as a Full-Time Equivalent (so, an FTE of 1.0 represents a full time commitment of 5 days per week.)
G12. Research Opportunity and Performance Evidence (ROPE) – Recent significant research outputs and ARC grants from 2007 onwards

The headings in section G12 have changed. Use the headings below and in this order:

- Scholarly books - do not include edited books under this heading
- Edited research books, including prestigious reference works
- Scholarly book chapters
- Refereed journal articles
- Refereed conference papers only when the paper was published in full in the proceedings
- Other research outputs, including non-traditional research outputs

G14. Research Opportunity and Performance Evidence (ROPE) - Further evidence in relation to research impact and contributions to the field from 2007 onwards, including those most relevant to this Proposal

In this section provide:

- Research achievements other than research outputs. Examples may include prizes, patents, IP licences, other research support income, honours, awards, invited keynote and speaker addresses, and other professional activities.
- Describe your Research Impact relative to opportunity and in the context of discipline/end user benefits. Outline significant achievements and outcomes that have contributed to a tangible benefit for end users.
- Describe how your research has led to a significant change or advance of knowledge in your field, and outline how your past achievements will contribute to this proposal.

G15. Currently held ARC projects

There have been significant changes to Linkage eligibility around active projects this year. The ARC defines an active project as that which is receiving funding according to the terms of the original Funding Agreement, has any carryover funds approved by the ARC, or an approved variation to the Project’s end date. All applicants are encouraged to engage with the Grants Management Office to confirm eligibility early on. Email mygrants.gmo@unsw.edu.au.

Part H- Research support and statements on progress

H1. Research support for all participants

- Include any newly funded ARC projects which are not showing in the Participant’s question G15 (Currently held ARC Projects) at the time of proposal submission.
- Ensure that the text is entered at 11 size font as per the formatting requirements.

H2. Statements on Progress for ARC-funded Projects

- If a Final Report for a project listed in G15 has been submitted to the ARC, please ensure a short explanation is provided here. For example: ‘Final Report has been submitted to the ARC on dd/mm/yyyy’.
- If there are circumstances in which no work or minimal work has been undertaken on the Project, this must be described in the statement on progress.

Appendix B- Format

- Text must be size 11 point Arial or equivalent. Other highly legible font types may be used (Times New Roman, Courier, Palatino, and Helvetica) subject to them being an equivalent size to 11 point Arial. Variants such as mathematical typesetting languages may also be used.
- References only can be in 9 point Arial font or equivalent.
6. ARC Linkage Funding Rules: New Definitions

**ACTIVE PROJECT**
A project that is receiving funding according to the terms of the original Funding Agreement, or has any carryover funds approved by the ARC, or an approved variation to the project’s end date.

**GRANTCONNECT**
The central information system for all Commonwealth grants awarded and is found at [www.grants.gov.au](http://www.grants.gov.au).

**RESEARCH OUTPUT**
All products of the research proposal that meet the ARC definition of research. Research is defined, for the purposes of these Funding Rules, as the creation of new knowledge and/or the use of existing knowledge in a new and creative way so as to generate new concepts, methodologies, inventions and understandings. This could include synthesis and analysis of previous research to the extent that it is new and creative.

**PROJECT INITIALISATION DATE**
The date when the Project Funding Agreement is executed by the ARC in RMS.

7. Resources for Commencing your Proposal

The following resources are available to assist you in preparing your Linkage application. Additional tools and information is provided on the Continuous Linkage Resource Page.

- **Continuous Linkage Compliance Advice Spreadsheet**
- **Salary Scales for Grant Budgeting** - Details of UNSW Salary Scales. Use the worksheets to budget academic, professional and casual salaries with appropriate on-costs.
- **What can my Partner Organisation contribute as cash/in-kind?** - A list of general item categories where your Partner Organisation may be able to contribute cash or in-kind to your project.
- **Advice for Addressing Management of Data** contains full details of UNSW’s resources for research data management and data archiving, including suggestions for statements to include in the Project Description.
- **Travel Budget Advice for Linkage** - Rules and guidance on how to budget for travel in the relevant areas of a Linkage application. The [2016/2017 ATO Rates](http://www.ato.gov.au) can act as a guide for sourcing travel rates and indicate the maximum amount permitted.
- **Linkage Budget Table Example** - Budget items taken from previous successful Linkage applications, as well as rules and instructions for what can and can’t be included in your budget. Use the spreadsheet for ideas on items you may need, the appropriate sections to place the items in and how to clearly detail each line item.

8. Partner Organisation Letter of Support Template

The ARC requires Partner Organisation sign-off on several compulsory statements within the letter of support. *As requirements change from year to year, avoid the common pitfalls below:*

- Do not leave drafting your Partner Organisation Letter until the last minute. This section commonly requires critical strategic or compliance updates after the first draft.
- Do not use last year’s template - the most up-to-date template prepared by the Research Strategy and Partnerships Office is available from j.walsh@unsw.edu.au or mygrants.gmo@unsw.edu.au.
– Approve your letter with the Research Strategy and Partnerships Office and Grants Management office prior to obtaining final signatures from your partners.

– **NEW:** Applicants may choose to indicate in the letter whether a term sheet has been drawn up and agreed between the Administering Organisation and the Partner Organisation.

– Your Letter of Support must include the following compulsory statements provided by the ARC:

  “I certify that no part of this [organisation name] Cash Contribution is drawn from funds previously appropriated or awarded from Commonwealth or Australian State or Territory sources for the purposes of research.”

  “I certify that [organisation name] will meet the requirements in the standard Funding Agreement, including the requirement to enter into arrangements regarding intellectual property which do not unreasonably prevent or delay academic outputs.”

9. **Addressing Communication of Results**

In the Linkage 2017 Project Description section, researchers are asked to *outline plans for communicating the research results to other researchers and the broader community, including but not limited to scholarly and public communication and dissemination*.

**Quick Tips:**
Include methods of communication relevant to your discipline area, such as...

- publication in journals
- community and public engagement
- commercialisation
- outreach activities
- workshops/seminars
- informing curriculum
- websites
- policy documents
- newspaper and other related media
- professional memberships/networks
- presentation at domestic and international conferences
- general promotion of research outcomes

It is important to talk about how you will communicate the results of your research with and within your Partner Organisation(s), as the ARC has placed a greater focus on the benefits of the collaboration for Partner Organisations this round.

A number of communication/promotion strategies incur cost, and should be budgeted for appropriately in the *Project Cost* section, under “Other”, categorised as *publication and dissemination* costs. These costs should then be discussed and fully justified in your *Budget Justification*.

The *Addressing Communication of Results Document* contains further advice and examples. This resource is also available to download from the [Continuous Linkage Resource Page](#).

10. **Request Not to Assess (RNTA) Process**

As per previous rounds, applicants may name **up to three persons** whom they do not wish to assess a Proposal by submitting a [Request Not to Assess Form](#). This year, the RNTA may be submitted **at the same time** as a Linkage Projects scheme Proposal.

In extraordinary circumstances, the ARC may consider a request for more than three persons only if direct and comprehensive evidence justifying the exclusion of each named person can be provided. However, the ARC has now clarified that if they consider the evidence insufficient for one or more of the named people in any request of more than three, the whole RNTA may be rejected, including the initial three.
11. Adding your ORCID iD to your RMS account

RMS users are now able to link an ORCID iD to their RMS User Profile. The functionality will connect directly to ORCID, and will allow the user to link a current ORCID account or will provide them with the ability to create an ORCID account.

**What is an ORCID iD?**
- An ORCID iD is a digital identifier that distinguishes you from every other researcher and, through integration in research workflows such as manuscript and grant submission, supports automated linkages between you and your professional activities to ensure that your work is recognised. More information is available at [http://orcid.org/](http://orcid.org/).

**Please Note:** At this stage it is not mandatory for researchers to list an ORCID iD, nor will your ORCID iD appear anywhere in the Linkage proposal or be used for assessment purposes. It is therefore important that all questions in the proposal are answered in full- assessors will not have access to your ORCID details.

**Instructions on how to add an ORCID iD to your RMS account**
*(For screen-shots of the process, please see Appendix A in the Linkage Instructions to Applicants)*

1. Login to RMS at [https://rms.arc.gov.au](https://rms.arc.gov.au)
2. Click on Personal Details under the Person Profile section of the Action Centre
3. Click on the Create or Connect your ORCID iD button
4. A pop up box will appear for you to connect your ORCID iD (if you already have one), or simply complete your details within the pop up box to create an ORCID iD.
5. Click Authorise to link your ORCID iD to your RMS account.

12. Resources and Support

- **Strategic Support**
  The Research Strategy and Partnerships Office can provide strategic advice on the scope, nature and suitability of your project, how to address the selection criteria including track record, and well as support for approaching and talking to your Partners. New and previous applicants to Linkage are strongly encouraged to liaise with the RSPO as early as possible - email j.walsh@unsw.edu.au.

- **Compliance & Eligibility Advice**
  The GMO compliance and eligibility review process generally takes up to two weeks, with an average of 3-4 reviews per application. Researchers are advised to leave no less than two weeks for working with the GMO to finalise an application. When you are ready for a compliance review, submit the proposal via RMS and email mygrants.gmo@unsw.edu.au to let us know you are ready for a review.

**Submitting your proposal on RMS**
1. Complete and save all the sections of your proposal (parts A-H). Once this is done, all the section headings at the top of your proposal should appear green. If any appear red, something still needs to be completed in this section.
2. Click the “Save” button in the top right hand corner of your screen.
3. Click “Action Centre”, next to your LP number at the top of the proposal screen).
4. Look at “Applicant Draft Proposals”, where your proposal is listed. In the “Actions” column, click the “Submit Proposal to Research Office” button.
5. Your Compliance Advisor will receive your application and respond with feedback.
Note that the ARC will not respond directly to enquiries from researchers – they request that enquiries are made through the Grants Management Office. For RMS technical issues, contact the GMO Systems Team-
systems.gmo@unsw.edu.au.

✓ GMO Successful Grant Library
Consult successful Linkage Project applications from previous rounds for ideas on structuring your proposal and for a better understanding of the level at which your proposal should be pitched.

Conditions for visiting the Grants Library
− Access is restricted to UNSW employees/affiliates and students. You must bring your current UNSW Staff ID card with you when you visit the library.
− The applications may only be viewed at the Grants Management Office. Grants will be viewed digitally, but no part of the application is permitted to be printed, digitally copied or photographed. You may take notes.

How to make an appointment:
− Email your request to mygrants.gmo@unsw.edu.au, including the following information:
− Name, position and school/Faculty (e.g. your UNSW email signature)
− The scheme(s) you would like to view (e.g. "ARC Linkage Projects")
− Scheduling requirements, if any (e.g. "I am available Tuesday or Friday mornings")

Note: To ensure availability, please contact us in advance of the time you would like to visit the Library.

✓ Continuous Linkage Resource Page
The Continuous Linkage Resource Page contains information and tools for completing your application. This page is continually updated throughout the round as information is released and new resources become available.

✓ Continuous Linkage 2017 Alerts
If you have received this Alert by other means and wish to have it emailed to you directly, email grantsnews@unsw.edu.au with 'subscribe grant-news' in the body of the message.